Listing in Singapore

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[May 2012]





- 1. Introduction to Singapore Market
- 2. Considerations for Listing in Singapore
- 3. Listing Process in Singapore
- 4. Critical Success Factors
- 5. Case Studies



Introduction to Singapore Market



- Singapore Exchange ("SGX"), the Asian Gateway
 - Second largest listed exchange in Asia
 - Largest REIT market in Asia ex-Japan
 - Top 4 most active forex trading centres in the world
 - Second largest OTC derivatives trading centre in Asia

Notes:

1. Source: MAS, SGX, World Federation of Exchanges

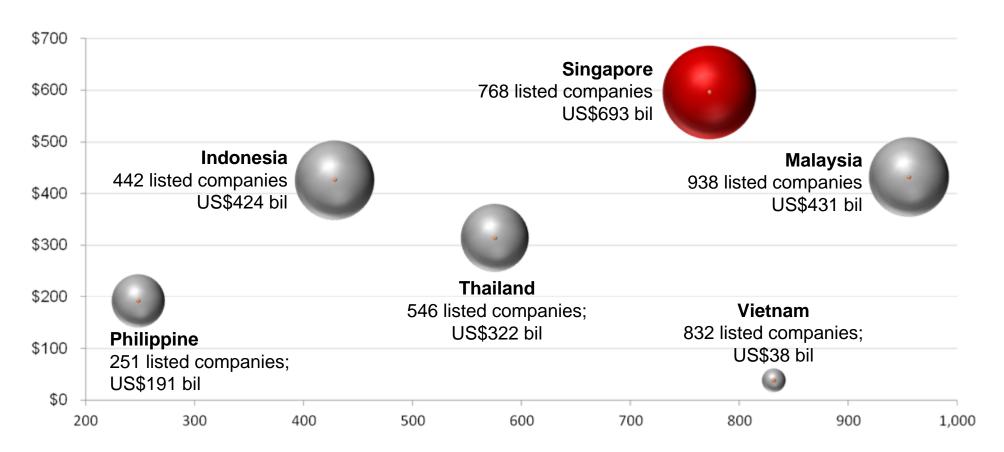
2. As at 31 March 2012



SGX – Asia's Listing Platform for Growth

Largest Exchange in South East Asia

..... with total market capitalisation of US\$693 billion



Notes:

1. Source: Bloomberg, SGX, World Federation of Exchanges

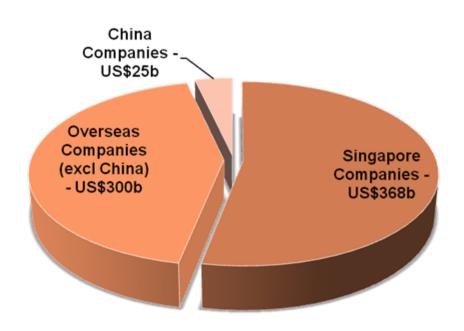
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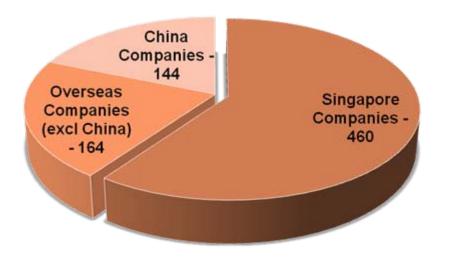


Snapshots of Companies Listed on SGX

An International Exchange

..... with foreign companies accounting more than 40.0% of all equity listings





total market capitalisation of US\$693 billion

768 listed companies

Notes:



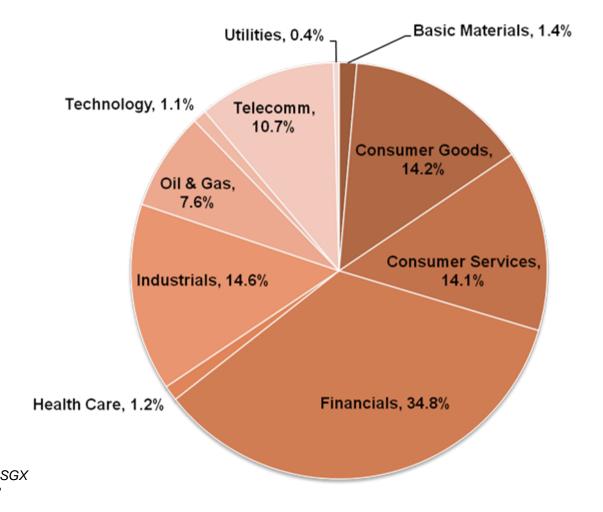
^{1.} Source: Bloomberg, SGX, World Federation of Exchanges

^{2.} As at 31 March 2012

Snapshots of Companies Listed on SGX

Established Market

..... which spans across the whole spectrum of industries



OCBC Bank

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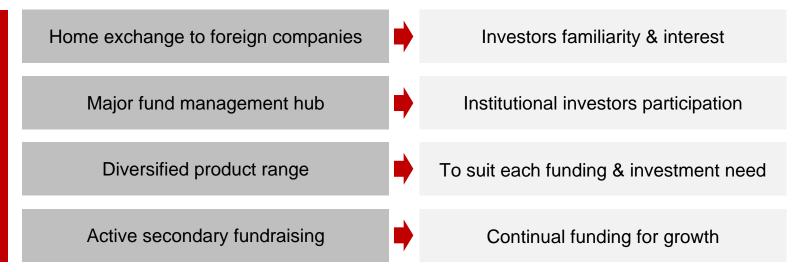
Considerations for Listing in Singapore

Strategic location in Asia Asian gateway for listing Established financial market Fair valuation and liquidity **Internationally** Recognised Political stability and regional financial **Marketplace** Conducive listing environment centre Excellent financial infrastructure Active research coverage International disclosure & corporate Reputation and branding governance standards **Transparent** and Well-Disclosure-based regulatory regime and Market-oriented regulations Regulated no capital gains tax Market Efficient processing of 8 – 12 weeks (for Certainty of timing Mainboard)



Considerations for Listing in Singapore

Strong Institutional and Retail Investors Base

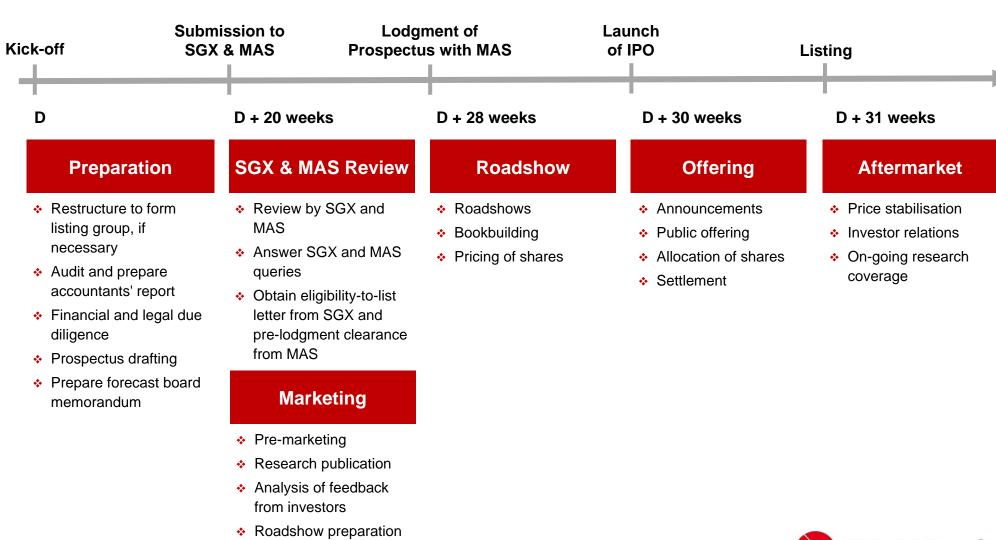




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Listing Process in Singapore



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Critical Success Factors

Attractive Equity Story

- Positioning of the company
- Positive growth story
- Convincing and viable business strategy

Pricing

- Market-oriented valuation
- Deal sweeteners

Timing and Planning

- Optimal market conditions
- Effective project management
- Well-though-out planning



Critical Success Factors

Experienced Management

- Long-standing experience in the industry
- Qualified management team

Transparency

- Visibility to investors
- Clear communication strategy
- Robust corporate governance policy



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Case Study I – Sheng Siong's IPO







Key Terms	
Issuer	Sheng Siong Group Ltd
Equity Offering Composition	351,500,000 Invitation Shares (including 150,000 Vendor Shares)
Over-Allotment Option	Up to 52,725,000 Shares
Offer Size	S\$130 mil (including over-allotment)
Offer Price	S\$0.33 per Share
IPO Market Capitalisation	S\$442.7 mil
Listing Date	17 August 2011
Issue Manager, Underwriter & Placement Agent	OCBC Bank

Background

- One of Singapore's largest grocery retail chains with 23 stores all across Singapore
- Launched the IPO to raise funds to expand its operations and to repay borrowings



Key Highlights – Sheng Siong's IPO

Challenges

- Challenging market conditions
- S&P's downgraded the US on 5 Aug 2011, the very day the IPO was launched
- Wide-spread sell-off in global equity markets
- Small issue size of Sheng Siong makes it a difficult sell to big quality institutional investors

OCBC's Strategy

- Positioning the company as a defensive play with a positive growth story and robust industry outlook
- Attractive valuation with a promise to pay up to 90% of its net profit as dividends in 2011 and 2012

Outcomes



2011
"BEST SMALL-CAP EQUITY DEAL"

- The IPO was 1.3x over-subscribed
- Strong interest from retail investors and backed by quality institutional investors
- Equal allocation between institutions and retail investors to strike a balance between aftermarket performance and liquidity
- The stock rose 70% above the IPO price within the first two weeks



Case Study II – Global Premium Hotels' IPO







Key Terms	
Issuer	Global Premium Hotels Ltd
Equity Offering Composition	450,000,000 New Shares (including 13,000,000 Public Offer Shares)
Over-Allotment Option	Up to 67,500,000 Shares
Offer Size	S\$117 mil (excluding over-allotment)
Offer Price	S\$0.26 per Share
IPO Market Capitalisation	S\$260.0 mil
Listing Date	26 April 2012
Issue Manager, Underwriter & Placement Agent	OCBC Bank

Background

- Spin-off from Fragrance Group
- Singapore's second largest chains of economy-tier and mid-tier class hotels with 23 hotels and 1,738 rooms
- Launched the IPO to develop and expand its hotel business operations in Singapore and overseas



Key Highlights – Global Premium Hotels' IPO

Challenges

- Unsuitable original structure of the proposed listing group
- Lack of major shareholder's initial shareholding commitment
- Unattractive proposed dividend policy
- Uncertainties over the Eurozone debt crisis

OCBC's Strategy

- Restructuring of the proposed listing group to better suit its business operations
- Encourage major shareholder to take majority shareholding to inspire confidence and attract investors
- Attractive valuation, complete with a promise to pay up to 80% of its net profit as dividends in 2012

Outcomes

- Overall subscription rate of 5.7x (placement tranche 3.3x subscribed and public offer tranche 86x subscribed)
- Due to the overwhelming demand, the over-allotment option was fully exercised
- 14 investors applying for shares qualified for anchor status and 6 institutional investors were selected
- Equal allocation between institutions and retail investors to strike a balance between aftermarket performance and liquidity
- The stock rose [xx]% above the IPO price on the first day of trading



Thank You!



